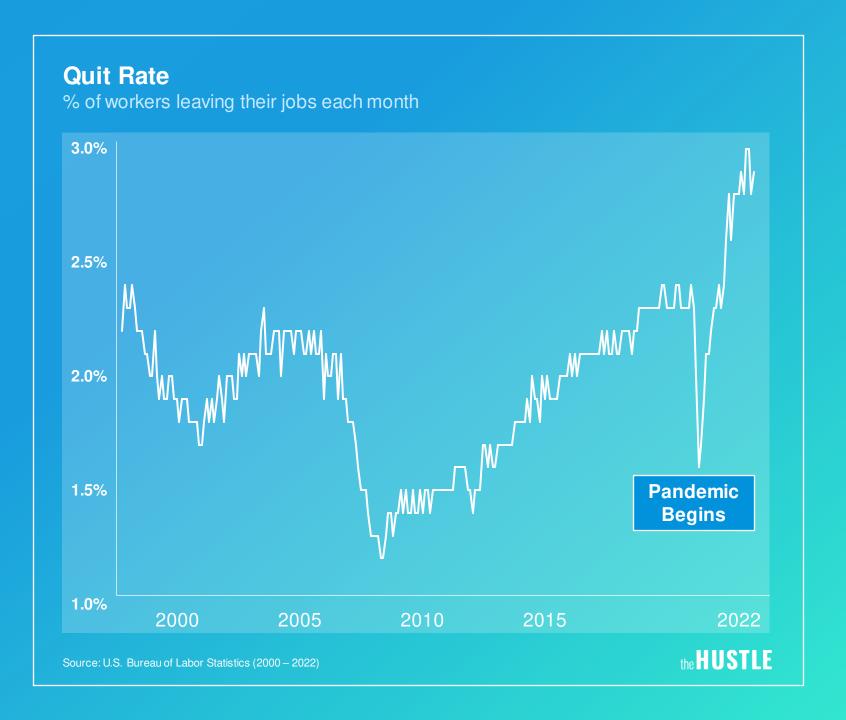
Driving Employee Recruitment & Retention

NBCUniversal



Since The Pandemic Began, People Have Been Quitting Their Jobs In Record Numbers



With employees leaving jobs voluntarily at record rates, and those remaining working harder than ever, Recruiting and Retaining Employees

Is a top priority for many companies

Recruiting

The Great Resignation Continues: 4.4 million Americans quit their jobs last month

Anneken Tappe



Retention

The Great Resignation is sparking fears of a 'Great Burnout' that could cripple America's workforce

Megan Leonhardt

FORTUNE

The Great Resignation is still in full swing. Here's what to know

Greg lacurci



With So Many People Quitting, Don't Overlook Those Who Stay

Debbie Cohen and Kate-Roeske-Zummer

Harvard

This Challenge Is Being Felt Across Industries

3/14/22

"Why U.S. Frontline Workers Are Quitting"

Deborah Lovich, David Welch, Julia Dhar. France Joris

Harvard Business Review 3/29/22

"Great resignation accelerates for restaurants, hotels"

Peter Romeo

RESTAURANT

6/02/22

"Survey: 40% of employees are thinking of quitting their jobs"

Sean Fleming



9/21/21

"Why everybody's hiring but nobody's getting hired"

Rani Molla and Emily Stewart



And By Key Demographics



Millennials

are driving the Great Resignation: Employees between **30 and 45 years old** have had the greatest increase in resignation rates, with an average increase of more than **20% between 2020 and 2021**.



Diverse Employees

are being disproportionately impacted by the Great Resignation: 24% of Hispanic and Asian adults report quitting a job last year; 18% of Black adults and 17% of White adults say the same

There Are New Factors That Job Seekers And Employees See As Dealmakers And Deal Breakers

IMPROVED +
EXPANDED



Benefits & Wages

Increase in income and/or benefits is now No.1 (from No.4 in 2015) as a factor of importance for workers accepting a new job offer

61% of employees believe that greater work life balance and better personal wellbeing is very important

Having job skills training programs has become 44% more important since the start of 2021 SHARED Purpose(s)



Over 70% of the workforce expects that their employer will build products and services that create a positive impact for the community

43% of employees believe that it's very important that their employer has COVID-19 vaccination policies that align with their beliefs

GIVING EMPLOYEES **Meaning**

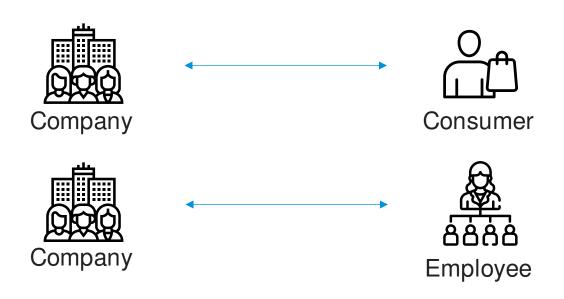


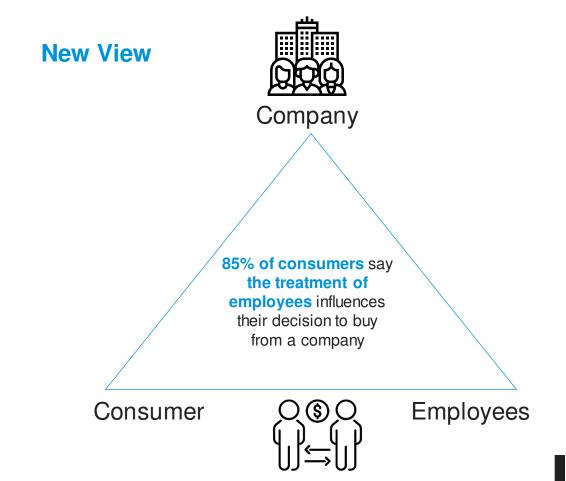
58% of employees say it is very important their job gives them the ability to do what they do best

86% of employees said they would prefer to work for a company that **prioritizes outcomes over output**

These Factors Do More Than Just Attract Employees... They Also Have The Ability To Attract And Keep Customers

Old View





Source: Salesforce/eMarketer 7

Other Influential Stakeholders Are Also Pressuring Companies To Report Out Employee Data

Investors:

"Investors Seek More Information About Companies' Struggles to Hire, Retain Staff"

THE WALL STREET JOURNAL.



Standardized reporting of workforce data



Public Policy:

"US Public Companies Prepare for Increasing Demand for High Quality ESG Disclosures"

Deloitte.

In today's landscape, it's harder than ever to capture and keep the greatest asset of all:

people.

NBCU can be a partner in supporting your

recruiting and retention efforts

to help deepen your relationships with existing and future employees.

NBCU IS SET UP TO SUPPORT BOTH

Employee Recruitment And Retention

Power your Brand with Purpose



Employee Recruitment

Target High Potential Prospects

Drive Job Applications



Employee Retention

Reward Employees

+

Train & Educate Employees

Leading with Purpose to Recruit & Retain Employees

RECRUITMENT
SEARCH
CANDIDATE
CV

APPLICATION

CAREER

EMPLOYEE

INTERVIEW

Power Your Brand with Purpose

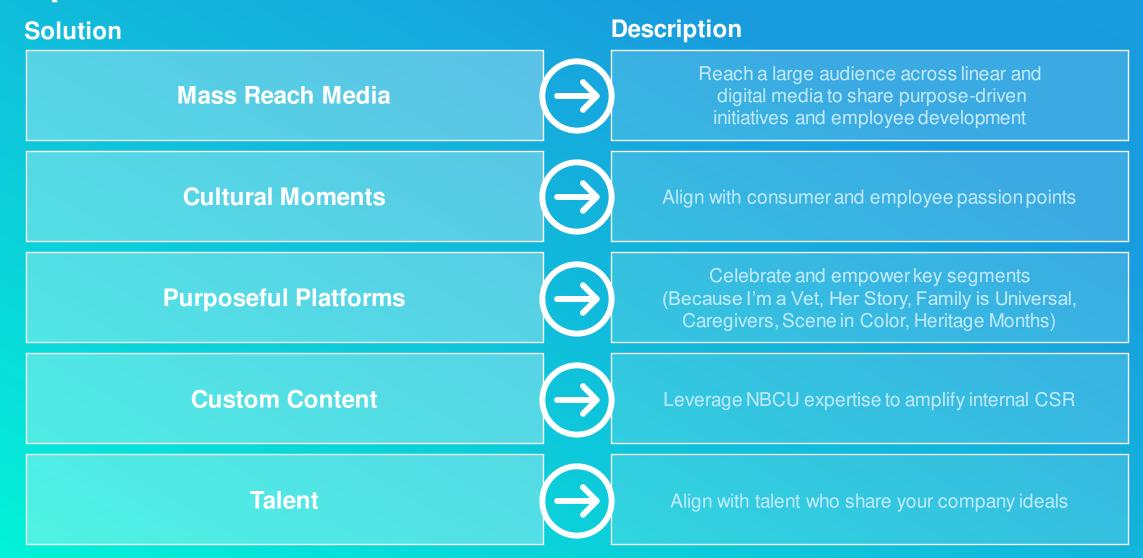
Consumers care about what brands are doing from an environmental, social and economic perspective, and they want to have shared values with their employers

Through showcasing purpose-led initiatives, brands can better engage with and attract new talent

44% of millennials and
49% of Gen Zs
choose careers and employers
based on their personal ethics

When an organization acts on today's social issues, the % of highly engaged workers increases from 40% to 60%

Purpose-Driven Solutions at NBCU



Because I'm a Vet

A Mission-Driven Partnership Strategy

Together, we'll turn universal appreciation for the military community into tangible opportunity.

Leveraging the massive scale and cultural equity of NBCU, we'll build a

first-to-market partnership model.



Inspiring

action at scale by sparking a cultural conversation across NBCU



Providing

partners a platform to highlight their commitment to our troops

NBCU Bold Vets

Ad Sales Impact



Before

0 Associates

1 FTE

After (3 Years)

5 Associates + 11 Vets in Residence

40+ FTE



Recruitment

Targeting High Potential Prospects
Driving Job Applications

Target High Potential Prospects

With the "Great Resignation", employees have more options than ever before

A data driven approach is necessary to reach and engage those most likely to be interested in working for your company in the best environments

Millennials with more
than 5 years of experience were
the demographic most likely to
participate in the Great
Resignation, accounting for
55% of career-changers since
March 2020 while comprising
just 35% of the labor force

76%

of employees and job seekers report a

diverse workforce

is an important factor when evaluating companies and job offers



Targeting High Potential Prospects Opportunity Summary

Description Solution Reach target groups (recent college grads, **AdSmart** veterans, job seekers) across Data-driven linear, addressable, and targeted OLV Geotarget to reach local or regional audiences Localized in any of Nielsen's 210 DMAs through NBC Spot On With Apple's rich data set target users with Mobile 1:1 incomparable precision through behavior, context, daypart, DMA, and app downloads Create stronger relationships with **Contextual** prospective employees by aligning creative with relevant content moments

Drive Job Applications

60% of job seekers quit in the middle of filling out online job applications because of their length or complexity

Recruiters can boost conversion rates by up to 365% by reducing the length of the application process to five minutes or less

86% of active candidates use their smartphones to begin a job search

As employers compete for prospects, seamless application and recruitment experiences will increase the number of candidates, lower cost per application, and lower cost per hire

*MAGNA & Twitter: The Impact of Culture, 2019

Driving Job Applications Opportunity Summary



Social Commerce

Reach younger demographics through social and mobile platforms



Shoppable TV

Engage audiences at scale while creating seamless application experiences with QR codes



Interactive Web

Drive research of your brand and application click-through through clickable desktop experiences



Retention
Educate & Train Employees Reward Your Employees

Educate & Train Employees

Job Skill Training

is more important to employees than ever before and finding creative ways to train and educate employees can help drive engagement with and retention of this information.

68%

of career changers learned a new skill underwent training, or took a course without the support of their employer

73%

of global respondents identified organizations as the entity in society responsible for workforce development



Educate & Train Employees Opportunity Summary

Custom Content



Leverage NBCU characters and talent to build engaging educational videos



Educational Seminars



Gain access to high profile locations and experts, like Universal Studios, Comcast NBCU Innovation Labs, and more



Corporate / Franchisee Events



Attend and contribute to discussions among business leaders from around the world



Reward Employees

Perks and Rewards like free tickets to events and other unique experiences can help employees feel valued and appreciated

They can also create
shared experiences that bring
employees closer together
and drive engagement and team cohesion

57%

of individuals who quit their job stated that they felt disrespected at work 48% of employees have
felt isolated from coworkers
during the pandemic and
42% have felt their
careers stall due to a lack of
in-person connection

Reward Employees Opportunity Summary

Tickets to Premiere Events and Destinations



Offer your employees access to once in a lifetime experiences (ie. Show tapings, Concerts, Rainbow Room, Park Tickets, Movie Screenings, Sporting Events, etc)



Engage with Talent



Connect your people to our people for an exclusive meet and greet



Amplify with Rewards Beyond NBCU IP



Let employees choose their own rewards through Fandango rewards, which offers gift cards to movies, restaurants, retailers, and more.





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